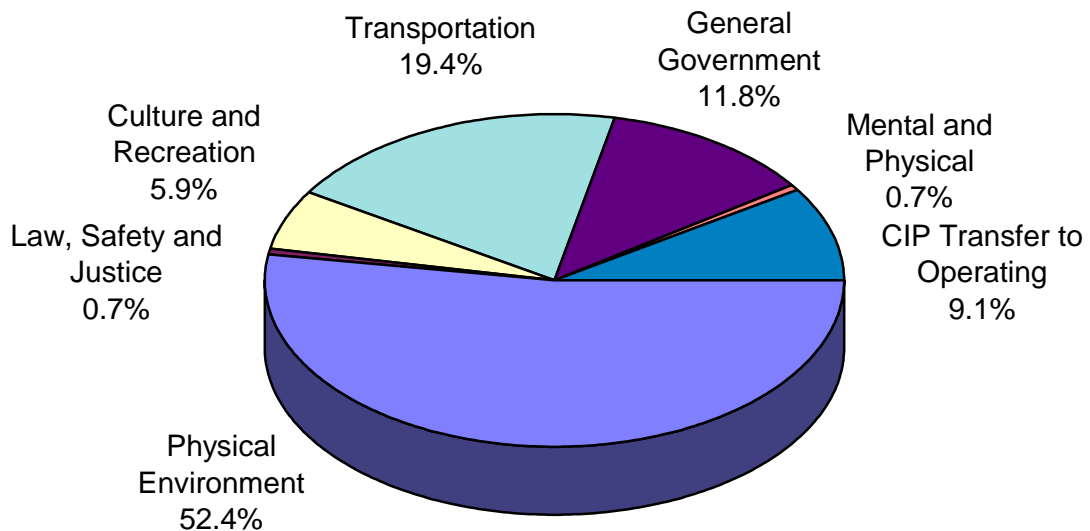
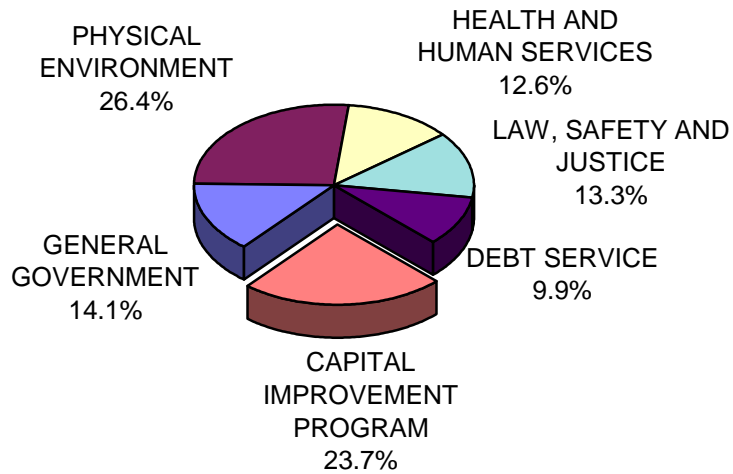


# Capital Budget

## Capital Improvement Program \$796 Million



## **INTRODUCTION**

This chapter on King County's Capital Improvement Program Plan (CIP) provides an overview of the capital program. The complete CIP budget at the project level of detail is published as a separate document entitled: "2006 Adopted Capital Improvement Program."

The 2006 Capital Improvement Program (CIP) budget is approximately \$723.9 million. The major categories of budget authority are as follows: Wastewater Treatment, \$364.0 million; Transit, \$94.5 million; Road Services, \$46.8 million; Parks and Open Space, \$34.2 million; and other general capital budget programs, \$171.2 million. This capital program will improve the infrastructure for transit, roads, public safety, parks, wastewater treatment, surface water management, solid waste disposal, building facilities and technology.

The CIP Budget is divided into six program categories. The *Law, Safety, and Justice Program* includes technology and facility infrastructure supporting the operation of the King County Superior Court, King County District Courts, the King County Prosecuting Attorney, the Department of Adult and Juvenile Detention, and the King County Sheriff. The *Mental and Physical Health Program* includes capital improvements to Public Health, Harborview Medical Center and the Department of Community and Human Services (DCHS) technology and facilities. The *General Government Services Program* includes capital improvements for King County facilities, as well as technological improvements. The *Physical Environment and Resource Management Program* includes CIP projects for solid waste, flood hazard reduction and river maintenance, surface water management, agriculture and forest preservation, conservation futures acquisitions, open space acquisitions, parks and wastewater treatment facilities. Finally, the *Transportation Program* includes CIP projects for the transit system, county streets and roads, and the King County International Airport.

### **Relationship to the Growth Management Act / King County Comprehensive Plan**

The 2006-2011 King County Capital Improvement Program becomes the updated capital facilities component to the King County Comprehensive Plan and occurs as an amendment to the King County Comprehensive Plan. The 2006-2011 King County Capital Improvement Program, when adopted by the King County Council, will satisfy the Growth Management Act requirement to provide a six-year plan that will finance capital facilities within projected funding capacities and clearly identifies sources of public money for those capital facilities.

### **2006 Goals and Highlights**

The 2006 goals and objectives for the 2006-2011 CIP include the following:

- to preserve and enhance the many values of the county's natural drainage system including water quality, fish and wildlife habitat, and to construct drainage and erosion control facilities;
- to ensure continued operation and reliability of existing wastewater treatment assets, enhance regional water quality, and ensure sufficient capacity to meet wastewater treatment needs;
- to address transportation networks and growth impact needs, and to provide cities a means to accelerate the development of roads in areas which will ultimately be annexed by those cities;
- to maintain the structural integrity and efficiency of the general government and other special purpose buildings and facilities owned by King County, by constructing, maintaining, and equipping facilities appropriately;
- to provide county employees with appropriate tools through technological upgrades in order to manage functions efficiently and effectively;

## CAPITAL IMPROVEMENT PROGRAM PLAN

- to enhance recreational opportunities and the county open space system, through acquisition of land and the development and rehabilitation of facilities; and
- to maintain the Solid Waste disposal system's ability to meet the volume demands on it, to ensure that Solid Waste facilities are operated in an environmentally responsible manner, and to provide for the ongoing maintenance and monitoring of the various landfills including their eventual closure.

### **CAPITAL PROGRAMS AND SIGNIFICANT PROJECTS**

#### **Law, Safety, and Justice (LS&J) Capital Program**

The 2006 Executive proposed capital budget for Law, Safety and Justice (LS&J) totals approximately \$5.4 million. The proposed technology project budget is \$3.4 million while the proposed facility project budget is \$2.0 million.

Agency	Project Name	2006 Executive Proposed Budget	Continuation of Existing Project
<b>Technology CIP</b>			
DAJD	Five-Year Strategic IT Plan	165,000	
DJA	Joint Technology Strategic Plan	86,980	
KCSO	Inventory Tracking & Asset Management	17,600	
DAJD	Detention Billing Information System (DBIS)	303,863	X
KCSC	HMC Video Conferencing	191,102	
DJA	Expansion of E-Commerce in the DJA	131,999	
KCDC	Phone System Upgrade	425,900	
DAJD	KCCF Structured Wiring Upgrade Project	765,801	
DJA	Drug Diversion Court Data Base and E-filing System	360,000	
DJA	IT Security Enhancement Project	268,052	X
KCSO	IRIS/TESS Short-Term Maintenance	74,800	
OPD	Independent Technology Study for OPD Contractors	50,000	
PAO	PAO: Desktop Equipment Replacement	302,400	
DJA	LS&J Integration Program	300,915	
<b>Facilities CIP</b>			
DAJD	RJC Utility Cost Reduction Energy Efficiency Project	1,073,260	
DC	Digital Phone Lines	57,000	
DC	District Court Ergonomic Furniture Purchase	235,440	
LSJ	CH Courtroom Renovation ADA	39,012	
DAJD	Detex Security Rounds Verification (KCCF)	104,590	
SC	Juvenile Courtroom Door Locks (DYS)	9,121	
DC	Holding Cell (Design Phase Redmond District Court )	54,640	
DJA	DJA Additional Lighting in File Access Area	75,000	
KCSO	Latent Process Lab Expansion (Design Phase/Sheriff)	20,000	
LSJ	CH Emergency Exit Pathway Lights	282,537	
<b>Category Totals</b>			
	Technology	3,444,412	
	Facilities	1,950,600	
	Total	5,395,012	

## **LSJ Technology Projects**

### **Transition Fund Projects**

#### **DAJD: Detention Billing Information System (DBIS) - 2006 Budget Request \$303,863**

DAJD contracts with over 40 agencies for detention services. The Department recently renegotiated its contracts with King County cities and implemented a new contract with the State Department of Corrections. The new contracts incorporate population caps, baseline billing, and the possibility of more varied charging structures. The DBIS requirements reflect the changed needs of the department and anticipate the flexibility to incorporate a menu of charging options and the consequent potential for increased revenues. The requirements also anticipate the flexible approach needed to support the regional jail initiative and to respond to changing contractual requirements. When implementation is complete, DAJD anticipates a system that will provide the following major benefits:

- Eliminate the need to outsource DOC billing.
- Eliminate/reduce overtime of billing staff.
- Tracking tools to provide access to the history or sequence of billing activity.
- Timely automated notifications to agencies regarding daily inmate maintenance charges, inmate transfer refusals and other advisory messages.
- Data to support revenue analysis/projections for strategic planning and positioning.
- Ease of incorporating future modifications by implementing a modular billing system with flexibility to easily add or modify billing parameters and variables.
- Positive responses from customers by reducing issues and problems associated with manual processes and providing real-time access to inmate information.
- DAJD and Agency use of new management tools to monitor its jail population caps by providing secure web-based access to inmate information.

#### **DAJD: Five Year Strategic IT Plan - 2006 Budget Request \$165,000**

A strategic technology plan is required to support the planning for the necessary enhancement, integration, upgrade, or replacement, and efficient IT support of these systems in response to emerging business requirements (i.e. regional jail systems). The Strategic Plan is dependent on the outcome and recommendations of the phase one IT Stabilization Plan conducted in 2005.

Project goals of this initiative are to:

- Deliver responsive service to internal as well as regional LS&J partners, the public, and other state and federal jurisdictions.
- Provide reliable, cost-effective technical and application architectures.
- Align DAJD business functions and infrastructure with those that are common across the King County organization.
- Ensure IT security and privacy with regard to law enforcement systems.
- Develop an environment and support infrastructure that promotes a high level of information sharing with LS&J customers.
- Sponsor regional IT initiatives.

#### **DAJD: KCCF Structured Wiring Upgrade Project – 2006 Budget Request \$765,801**

This project will construct a properly designed system of telecommunications pathways and spaces, and install high-performance cabling and connecting hardware throughout the King County Corrections Facility (KCCF). Spaces are defined as the Telecommunications Rooms, closets, or cabinets necessary to house the electronics equipment to serve the building and each floor. Pathways are defined as the system of conduits or cable trays used to route the cabling to interconnect the spaces, and distribute to the work areas (desks) on each floor.

The Integrated Security Project (ISP) and the Jail Electronic Health Records Project present opportunities to address these needs that would otherwise be more complex, expensive, and risky for security reasons. In addition, the detention facility at the Regional Justice Center may require minor equipment upgrades to mirror the KCCF structured wiring system as well as to support Electronic Health Records initiatives.

### **Independent Technology for OPD Contractors – 2006 Budget Request \$50,000**

Office of Public Defender (OPD) public defense contractors have been included in the county Wide Area Network (WAN) practically since OPD itself became enrolled. This was viewed as a cost saving approach for many years but has lately been viewed as a risk to county WAN security and a contradiction of the independent contractor concept. This project will review the technology alternatives available to remove the four contractors from the county WAN.

### **DJA, KCDC and KCSC Joint Strategic Technology Plan - 2006 Budget Request \$86,980**

This project would develop a joint strategic technology plan between Superior Court, Judicial Administration, and District Court. Where possible, the plan would outline projects that could be done jointly for greater efficiencies and possible cost savings.

### **Drug Diversion Court Data Base and E-filing System - 2006 Budget Request \$360,000**

The King County Drug Diversion Court (drug court) provides drug treatment to eligible defendants through contracts with various community-based, chemical dependency treatment agencies. This project will implement a high-performance database. The implementation of this system will greatly enhance judicial decision making by providing accurate data that is quickly accessible when needed to determine appropriate court actions. Current manual methods of tracking information will be discontinued. Program management will identify trends, correlations between services and outcomes resulting in improved program effectiveness.

### **DJA: Expansion of E-Commerce - 2006 Budget Request \$131,999**

The Department of Judicial Administration (DJA) presently offers e-commerce to its customers only in connection with its e-filing application. This project will provide fee-based services through the internet. DJA offers an array of services to the public which must be paid for in advance. Presently, customers must either come in to one of the court locations to request or pay for these services, or they can request and pay for them via the mail.

### **DJA: IT Security Enhancement Project - 2006 Budget Request \$268,052**

The Department of Judicial Administration (DJA) will fully measure and evaluate IT security risk for existing systems, demonstrate due diligence and consistency in the application of security procedures, uniformly evaluate the security implications of proposed in-house or vendor-developed systems, or thoroughly participate in enterprise security initiatives. This project will result in an IT security plan for DJA, infrastructure and operational improvements, and point solutions to address specific needs.

### **KCDC: Phone System Upgrade - 2006 Budget Request \$425,900**

This project will enable District Court to provide effective and efficient phone service to the citizens of King County. This goal is included in the 2005 District Court Operational Master Plan. This project will increase service levels both to citizens and to other agencies needing to contact the court. It will offer reduced wait times, greater access to court staff, and additional methods for self-service. In particular, it will offer information in multiple languages to better serve the citizens of King County.

### **PAO: IT Equipment Replacement - 2006 Budget Request \$302,400**

PAO desktop computers fall below the recommended standard for the King County Superior Court's Electronic Court Records (ECR) application. That standard is a Pentium 4 or equivalent processor and 256 MB of RAM. Every Division of the PAO is highly dependent on court record access, which is no

longer available outside of the ECR application. That dependency will only increase as the Superior Court moves into electronic filing and as the District Court proceeds with its own ECR application.

**KCSO: Inventory Tracking and Asset Management - 2006 Budget Request \$17,600**

This project will upgrade the Sheriff's Office existing Inventory and Help Desk software environment for inventory/asset tracking, workload, and technical support accountability. By implementing this project and deploying this software solution, KCSO will be able to identify:

- The health and reliability of networked computers, printers and copiers.
- End-user downtime and potential need for training on specific applications.
- Support staff response time and resolution of work orders.
- Weak areas needing improvement and service and satisfaction successes.

**KCSO: IRIS/TESS Short-Term Stabilization - 2006 Budget Request \$74,800**

As KCSO move towards the replacement or rewrite of the IRIS/TESS systems, steps will be taken in the short-term to extend the useful lives of these current systems. Changes will be focused on correcting critical bugs, stabilizing the applications, and extending functionality if required. By making this investment now KCSO will be able to avoid costly emergency fixes and delays. These steps include:

- Re-engineering replication process to utilize XML data transport.
- Modifying subscription process to support shared extracts.
- Modifying security model from workgroup files to network and table-driven security.
- Performing system integration with LSJ-I Automated Booking and Referral process.
- Defining and implementing digital certificate support.

**KCSC - HMC Video Conferencing - \$191,102**

This project would install remote video courtroom capability at the Superior Court currently located in Harborview Hall at the Harborview Medical Center. The project includes video conferencing equipment (video screens, cameras, audio) and necessary cabling (fiber optic and electrical power).

**Grant Funded LS&J Projects**

**OIRM: Law, Safety, and Justice Integration Program – 2006 Budget Request \$300,915**

The goal of this proposal is to fund a detailed business analysis and update to the LSJ Strategic Integration Plan that will likely result in additional funding requested in 2007-08. It is expected that an additional \$5 million will be needed to perform four to six additional integration projects to be identified in the modified strategy.

**LS&J Facility Projects**

**Transition Funded Projects**

**RJC Utility Cost Reduction Energy Project – 2006 Budget Request \$1,073,260**

In response to the utility rate increases and the continued goal of keeping operating cost at a minimum, the Executive's 2006 budget includes a utility cost reduction project at the Regional Justice Center which is intended to reduce or turn off energy consuming equipment when not needed. The project will include installation of Variable Frequency Drives, Occupancy Sensors, Carbon Dioxide Sensors and Direct Digital Controls (DDC).

The anticipated cost saving is estimated at \$141,000 annually with Puget Sound Energy contributing \$125,000 to the overall project cost, based on their independent evaluation of the savings.

## **LS&J Current Expense Funded Projects**

### **District Court Ergonomic Furniture Acquisition – 2006 Budget Request \$235,440**

The Executive Proposed Budget includes \$235,440 for District Court to update the furniture used by both judges and courtroom staff. District Court maintains that it has experienced an increase in the amount of leave time caused from repetitive stress injuries incurred by using older furniture that no longer meets the ergonomic needs of the employees. The current furniture designed for typewriter use is no longer suitable for today's work environment.

### **Courthouse Courtroom Renovation ADA – 2006 Budget Request \$39,012**

This project will modify sixteen historical courtrooms to allow more accessible space for the court reporters. Revisions will affect the bench wall; flip top counter, and flooring. This work has been approved by the Landmarks commission.

### **Courthouse Emergency Exit Pathway Lighting – 2006 Budget Request \$282,537**

This project will survey the entire King County Courthouse to ensure that proper emergency lighting exists to assure code compliant illumination levels for all code required exit accommodations. Essential elements of the project will include a survey of the entire building by electrical lighting design professionals to identify deficiencies in illumination levels (i.e. required additional lighting fixtures connected to proper emergency power circuiting, for adequate pathway illumination) and construction funds to complete installation of these additional required lighting fixtures or rewiring of existing fixtures not properly wired to the emergency power circuiting in the building.

### **DAJD: Detex Security Rounds Verification – 2006 Budget Request \$104,950**

The project furnishes and installs a rounds verification system for security/suicide checks at the King County Correctional Facility. There is the potential for savings if this work is completed during the Integrated Security Project construction time frame. The savings include the DAJD escort costs and other administration cost.

### **Superior Court: Juvenile Courtroom Door Locks – 2006 Budget Request \$9,121**

This project will provide a delay lock mechanism on three courtrooms at the Youth Service Center to improve security.

### **District Court Holding Cells – 2006 Budget Request \$54,640**

This project will fund the design for the construction of a 612 square feet addition to the North East District Court that will add two holding cells with toilets and sinks. One cell will be ADA accessible. Design requirements will insure that attorney's can conference with inmates without the inmate leaving the cell. The Northeast District Court has been established as the criminal court for the Eastside.

### **DJA File Access Lighting – 2006 Budget Request \$75,000**

The project will provide additional lighting for approximately 3,500 square feet of file storage space used by the Department of Judicial Administration.

### **KCSO Latent Process Lab Expansion (Design Phase) – 2006 Budget Request \$20,000**

This project will fund a pre-design analysis to improve and expand the existing latent process lab for the Sheriff's office. This analysis will identify the feasibility, alternatives, scope of work and cost to improve the existing lab.



**King County Council Changes to the 2006 Executive Proposed Budget**

377103 – Detention Billing Information System (DBIS) – (\$303,863)\*

395622 – District Court Ergonomic Furniture – (\$91,098) \*

395624 – RJC Utility Cost Reduction Energy Project – (\$1,073,260) \*

**\* Note: These project budget amounts were approved for funding by the King County Council in the 2005 4<sup>th</sup>-Quarter Capital Omnibus Ordinance #15335**

**Council Proviso:**

*Of the appropriation for CIP project 377108, Law, Safety and Justice Integration, \$50,000 shall not be expended until the executive submits to the council and the council has approved by motion a report on how to capture cost savings from information technology projects. The report shall include the following items: (1) a methodology to calculate cost saving opportunities for information technology projects where efficiency is the primary purpose for the information technology investment at the beginning of the project; (2) a methodology to validate cost saving opportunities estimated at the beginning of a project and to capture validated cost savings for efficiency savings at the end of the project; (3) a description of how these methodologies will be incorporated into the county's information technology governance structure; and (4) how cost saving opportunities and associated budget reductions will be reported annually to council.*

*The executive shall file, by June 1, 2006, the report and a proposed motion in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the labor, operations and technology committee or its successor.*

**Council Proviso:**

*Of the appropriation for CIP project 377108, Law, Safety and Justice Integration, \$50,000 shall not be expended until the executive submits to the council and the council has approved by motion a business case for the law, safety and justice integration program. The business case shall include a cost-benefit analysis and performance measures.*

*The executive shall file by August 31, 2006, the business case, including a cost-benefit analysis and performance measures, and a proposed motion in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee or its successor.*

## Health and Human Services

### Health Department and DCHS

The King County Public Health Department and DCHS capital projects are included in this section along with the Harborview Medical Center capital program. The DCHS technology capital projects total \$283,374. The Health Department facility capital projects total \$81,178.

Agency	Project Name	2006 Executive Proposed Budget	Continuation of Existing Project
<b>Technology</b>			
Veterans Services	Veterans Information System	118,975	X
DCHS Administration	Data Integration	164,399	
<b>Facilities</b>			
Health	Eastgate Lab Ventilation	29,090	
Health	North Public Health Emergency Lighting	52,088	
<b>Totals</b>			
Technology Projects		283,374	
Facilities Projects		81,178	
Total		364,552	

### Technology Capital Projects

#### Transition Fund

#### **DCHS: Data Integration - 2006 Budget Request \$164,399**

The Department of Community and Human Services (DCHS) has a variety of data systems supporting its four divisions and the Director's Office. Through a business process analysis, this project will allow review of the existing data across divisions, analysis of its relationship to the DCHS Director's Office business needs, and development of methods to maximize the use of existing data to create management indicators for the Director's Office.

#### **Non-CX Funded Projects**

#### **DCHS: Veterans Information System 2006 Budget Request \$118,975**

The project was initially funded in 2005 and will develop a replacement custom application for the current PROVET application. The database used by the Veterans Program is ten years old and has limited functionality. The 2006 budget request is for additional project funding needed to support the current project costs. Project goals include:

- Immediate availability for all program staff of intake information including required information on homeless clients. Availability of client mental health data in a HIPAA compliant format that can be provided to other mental health providers when needed.
- Availability of prior service and eligibility data to staff doing client intake and case management.
- Statistical tools to extract and process data without intensive manual effort.
- Ability to generate reports with basic client demographics and service information for program management and for DCHS performance reporting

### Facility Capital Projects

#### **Public Health Eastgate Lab Ventilation – 2006 Requested Budget \$29,090**

This project will install an exhaust ventilation hood in lab room D-12 at the Eastgate Public Health Center. The exhaust hood will utilize the existing building exhaust system from adjacent rooms

## CAPITAL IMPROVEMENT PROGRAM PLAN

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### **North Public Health Emergency Lighting – 2006 Requested Budget \$52,088**

This project will install emergency, battery back-up, exit pathway lighting in the North Public Health Center. This will ensure that staff and the public and staff can quickly exit the building in an emergency.

### **Harborview Medical Center**

This Mental and Physical Health program includes necessary improvements at Harborview Medical Center. Harborview's \$4.9 million in projects implements the medical center's priorities to correct life/safety issues, address clinical and patient needs, and improve operational efficiency. Projects contained in the capital improvement program also address long term strategic needs, as well as near-term operational needs. The projects promote the quality of patient care at Harborview, enhance Harborview's ability to provide care to priority patients, increase the functionality of the facility and address the sustainable, long term usefulness of Harborview's physical plant.

The following table displays the major Harborview Medical Center projects in the 2006 Executive Proposed Budget:

<b>Significant Projects Mental and Physical Health Capital Program</b>	<b>2006 Executive Proposed Budget</b>	<b>Continuation of Existing Project</b>
HMC Miscellaneous Projects Under \$50,000	\$600,000	X
HMC Fixed Equipment	\$1,654,273	X
2 <sup>nd</sup> MRI	\$205,000	
GEJ Gamma Knife Support Spaces	\$300,000	
Inpatient Floor Upgrades	\$600,000	
Instrument Washer	\$205,000	

### **King County Council Changes to the 2006 Executive Proposed Budget**

322300 – Jumpstart Initiative – (\$3,500,000) \*

\* Note: This project was approved for funding by the King County Council in the 2005 4<sup>th</sup>-Quarter Capital Omnibus Ordinance #15335

## General Government Capital Program

Agency	Project Name	2006 Executive Proposed Budget	Continuation of Existing Project	Revenue Source
<b>Technology</b>				
OIRM	Agency Technology Plans	30,000		Transition Fund/Central Rate
OIRM	Countywide IT Asset Management	225,496	X	Transition Fund/Central Rate
OIRM	IT Operations - Performance Measurement	65,000	X	Transition Fund/Central Rate
OIRM	IT Projects - Performance Measurement	65,000	X	Transition Fund/Central Rate
OIRM	Electronic Data Retrieval	25,000		Transition Fund/Central Rate
DES Finance	Benefit Health Information Project	2,127,903	X	Operating Fund
DES-E911	E-911 - Database System Upgrade	2,371,472	X	Operating Fund
DES-REALS	Electronic Records Management System	740,472		Operating Fund
DES-REALS	Electronic Excise Tax Submission/Processing (eREET)	150,000		Operating Fund
DES-ITS	DES ITS: Voicemail Replacement Project	75,000	X	Operating Fund
OIRM	Information Security and Privacy	915,010	X	Transition Fund/Central Rate
OIRM	IT Project Management	50,000	X	Transition Fund/Central Rate
OIRM	Network Infrastructure Optimization	352,746	X	Transition Fund/Central Rate
<b>Facilities</b>				
FMD	Space Planning and Analysis	190,000		Current Expense
FMD	Relamping of Light Fixtures	100,452		Transition Fund/Central Rate
FMD	Major Maintenance Program	10,916,918		Central Rate
FMD	Accessibility Project Allocations	103,525	X	Current Expense
FMD	Countywide ADA Survey	156,000		Current Expense
FMD	Security Enhancement	88,709		Current Expense
FMD	Courthouse Park Security Enhancements	53,828		Current Expense
Technology		7,193,099		
Facilities		11,609,432		
<b>Total</b>		<b>18,802,531</b>		

### General Government Technology Capital Projects

#### Transition Fund/Central Rate Projects

##### **OIRM: Agency Technology Plans - 2006 Budget Request \$30,000**

Information technology management in King County is distributed throughout the agencies.

Individual agencies need technology plans to align their technology investments and operations with their agency business plans and to align with the countywide strategic technology plan.

This project would provide training to agencies to assist them in developing and managing their agency technology plans. Agencies will understand how to develop and update their technology plans.

##### **OIRM: Electronic Data Retrieval - 2006 Budget Request \$25,000**

This project will fund a review and study of potential automated systems to index information subject to public disclosure and that provide a method of efficient search and retrieval of information stored electronically.

##### **OIRM: Information Security and Privacy Program - 2006 Budget Request \$915,010**

The Information Security and Privacy program began in 2003 with the goal of securing county information and systems by making employee security and privacy protection roles clear, providing for training and awareness, and implementing policies, procedures, and improvements. The expectation was that (1) employees would know their roles and duties related to information technology security and protection of privacy rights, and (2) policies, standards, and improvements would be in place to address information technology security and privacy rights protection deficiencies (for example, compliance with HIPAA regulations and responding to Homeland Security). Work that has been accomplished to date includes:

- Through training courses and policies, employee roles for security and privacy are being made clear.
- Sixteen different security and privacy training courses each have been offered since fall 2003. All agencies have participated in training, with more than 1,300 attendees.

- Three information security privacy policies were adopted by technology governance in 2004 and early 2005.
- The chief information security and privacy officer position was created and filled in 2005.
- Security improvements are also being addressed through best practices and standardized tools:
- A security advisory report geared towards improvements in people, processes and technology was provided agencies in 2005.
- Security tools have been selected for deployment by agencies in 2005-2006.

Significant progress has been made in reaching these goals, but there is more to be done than originally envisioned. In 2006, the Information Security and Privacy program plans to select and implement security compliance, management, monitoring and reporting systems; continue deploying tools, providing training, developing and implementing policies, standards, guidelines and methods; and complete corrective actions to address identified risks and liabilities pertaining to sensitive information.

### **OIRM: IT Asset Management - 2006 Budget Request \$225,496**

This project will produce countywide asset management policies along with guidelines and standards covering the reporting and management of IT assets. This project also has a technology component that in 2006 will consolidate IT asset information provided by agencies and deliver a countywide summary report of all technology assets.

The scope of this project includes:

- Development, approval and activation of countywide IT asset management (ITAM) guidelines, policies and standards
- Selection and management of a vendor to develop and implement the technical solution that will collect consolidate and report IT asset information from the various agency systems or processes. The solution will include functions for data refresh or update to enable ongoing reporting of countywide IT asset information.
- Establish the on-going operation of the technical solution so that agencies provide inventory data on a reasonable and known schedule and are provided reports to assist them with equipment replacement and annual technology plans.
- Determination and implementation of performance measures of the effectiveness of this project (post project, one time metrics) and the on-going operation of the solution.

### **OIRM: IT Performance Measurement - 2006 Budget Request \$130,000**

This project will identify appropriate information technology project and operational metrics that will be collected consistently throughout the county. It will then implement the processes that will be followed in order to collect all project and operational measurements and roll them up into departmental and countywide totals. Information will then be used as part of the annual technology report and to set target performance levels for projects and operations at a countywide level going forward.

### **OIRM: IT Project Management - 2006 Request \$50,000**

Projects with substantial technology components are becoming the primary means for King County to effect service levels and organizational changes. In this time of tight budgets, ensuring that each project has the highest probability of succeeding is imperative. Training project managers, project sponsors and project steering committees on best practices related to project management is the most important step in improving overall project performance.

**OIRM: Network Infrastructure Optimization (NIO) - Transition to Integrated Voice, Video, and Data Network - 2006 Budget Request \$352,746**

This project will guide the transformation of the county's aging and obsolete voice and data network environment into a cost-effective, reliable, and secure network service infrastructure. This continues the Network Infrastructure Optimization (NIO) Program which began in 2003

**Non-CX Funded Projects**

**DES: Finance – Benefit Health Information Project - 2006 Budget Request \$2,127,903**

The Benefit Health Information Project was initiated in 2005 with the majority of the work scheduled for completion in 2005 and 2006. A small amount of project budget will be carried over into the first quarter of 2007. In 2005 the Business Case was approved by the King County Project Review Board and the County Council. The 2006 budget request is consistent with the planned scope and schedule described in the Business Case.

BHIP has several subprojects – Online Enrollment Pilot, Wellness Assessment Vendor Implementation, Employee Self Service, PeopleSoft Portal, Online Open Enrollment Alternatives, and 2007 Open Enrollment. Two of the subprojects (Online Enrollment Pilot and Wellness Assessment Vendor Implementation) are in Implementation Planning and Development while Analysis and Design continues on the other four for implementation throughout 2006.

**DES: ITS - Voice Mail System Replacement - 2006 Budget Request \$75,000**

The existing Pulse Point voice mail system that serves approximately two-thirds of the county's voice mail users continues to experience intermittent performance problems. Display of message status lights is inconsistent and there have been reports of lost or delayed message delivery. The system reached end of sales status during the early 1990's and long-term vendor maintenance support is questionable. Vendor support through 2006 has only just recently been assured. The current system is limited in scalability and functionality.

The first step in assessing replacement options will be the development of a business case that will further document current status, examine alternatives consistent with the Network Infrastructure Optimization project goals and objectives, and provide a recommended course of action. This first phase of the project will be led by OIRM staff with active ITS and other key stakeholder participation.

ITS will likely seek implementation funding for the replacement system later in 2006, if the business case supports replacement, given the age and status of the voice mail system.

**DES: OEM - E-911 Database System Upgrade - 2006 Budget Request \$2,371,472**

The upgrade of the network used to deliver data to the PSAPs is in progress with Qwest. The network to the majority of PSAPs will be complete by fourth quarter, 2005. The cutover to the new network to a few PSAPs may be delayed until first quarter 2006 in order to coordinate with other work that is being done on the E-911 network. This schedule delay will not affect the overall schedule of the project.

**DES: REALS - Electronic Excise Tax Submission and Processing - 2006 Budget Request \$150,000**

The State sought and received, in the 2005 legislative session, a funding source to automate the collection, statewide, of the real estate excise tax (REET). Monies were earmarked for the State to develop and implement an automated system for processing REET, and for the counties to develop automated systems that interact with the State system.

This request is to modify the existing recording system and enhance the existing system to provide the required interface with the Department of Revenue's automated REET system and automate with improved efficiency the existing Recorder's Office REET system.

### **DES: REALS - Electronic Records Management System - 2006 Budget Request \$740,472**

This project proposes developing a central repository for the management and retention of Public Records. The project will include implementing an electronic records management system (ERMS) within the REALS Division of the Department of Executive Services. Following a successful implementation, the system will be rolled-out County-wide in a phased approach. Development of policies, procedures, and standards, as well as employee education on Public Records management is included in this project. The scope of the project encompasses Public Records created on individual user's workstations, digital imaging of Public Records created in paper format, web records, migration of the County Records Center inventory database for the management of hard copy records in inactive storage, importation of electronic Public Records created on third-party systems, and a digital imaging program for the King County Archives. This project also encompasses the re-establishment of the County's Electronic Records Committee to provide guidance on the development of policies and procedures, and to recommend a course of action for managing the proliferation of records management technology throughout the County.

In addition to a focus on electronic records retention and archiving (i.e., the middle and end of the document lifecycle) this proposal will incorporate an assessment of the County's business need for document management as well (the beginning of the document lifecycle). This assessment is being performed in order to deliver a business case recommending a comprehensive course of action for the County to address its need for document management, electronic public record management and both electronic and paper archived document inventory management. Following PRB approval of the recommended comprehensive course of action, the solution proposed for management of the County's electronic records will be implemented as a deliverable of this project. Completion of separate projects to implement the document management and archive management solutions will eventually provide the county with an integrated, comprehensive countywide document/records management solution

## **General Government Facility Capital Projects**

### **General Government Facility Capital Budget Development Process**

The Facilities Management Division (FMD) of the Department of Executive Services coordinated the building facilities CIP submittal process. FMD managers and staff engaged client agencies in early discussions about their capital needs. As a result, the projects proposed for funding were selected through a collaborative effort of the Current Expense funded agencies. This approach provided a forum for agencies competing for scarce resources to evaluate capital needs countywide and prioritize projects that will address the most critical need.

### **Space Planning Analysis – 2006 Requested Budget \$190,000**

The scope of work for this project is to update the 2004 space plan, document the existing square footage in FMD managed facilities and non-FMD and leased facilities, develop seismic standards for inclusion in the space plan, and develop a work plan to analyze department adjacency requirements. Additional work will also include tasks to monitor the Superior Court targeted Operation Master Plan. FMD will also develop a building program and relocation analysis for the long term relocation of the Executive, Department of Executive Services Administration, BRED and OIRM from leased space to owned space and provide an alternative analysis regarding an ultra security courtroom.

### **Major Maintenance Program – 2006 Requested Budget \$10,916,918**

The Major Maintenance Program managed by the Facilities Management Division (FMD) provides funds for the periodic replacement and repair of county owned building systems and components on

## CAPITAL IMPROVEMENT PROGRAM PLAN

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the 34 buildings maintained by FMD. In 2006, the Major Maintenance Program continues the investment in these facilities by funding approximately \$11 million in projects in 18 buildings. The budget authority is allocated to the following categories: exterior finishes – 19%, interior finishes – 11%, plumbing – 2%, HVAC – 12%, electrical – 41%, site work – 5%, contingency – 5% and debt service – 6%. The Major Maintenance Program in 2006 is fully funded as defined in Ordinance 14743 adopted by the County Council in 2003.

### **Accessibility Project Allocation – 2006 Requested Budget \$103,525**

This project will fund the high priority items identified in the 2002 American Disability Act survey that included the district court and public health center facilities. This work will include revising curb ramps, sidewalks, stairs and other items to ensure that the public can enter the facilities. Future funding over the next six years is planned to complete the remaining work identified in the report.

### **Countywide American Disabilities Act Survey – 2006 Requested Budget \$156,000**

The project completes the American Disabilities Act assessment that was partially completed by Endelman & Associates, by inspecting the remaining nineteen County facilities. This inspection will determine the required fixes and associated cost to bring those facilities up to code regarding the American Disabilities Act.

### **Security Enhancement – 2006 Requested Budget \$88,709**

The project will provide for the purchase and installation of security equipment for priority facility locations. This equipment will include door access controls, fixed video cameras with automated detection monitoring, remote control video cameras, real time remote security monitoring and post incident review capability.

### **Courthouse Park Security Enhancement – 2006 Requested Budget \$53,828**

The project will provide security enhancements to the south side of the courthouse to provide better coverage of the park and increase safety as recommended by the Pioneer Square Citizens Advisory Group. This will include the installation of cameras, placed strategically throughout the park.

The General Government Capital Program for 2006 also includes \$36,000,000 of budget authority to retire bond anticipation notes and \$27,441,529 of budget authority to facilitate the FMD Property Service payment for long term leases on a reimbursable basis from the County agencies in leased space.

### **King County Council Changes to the 2006 Executive Proposed Budget**

395614 – Space Planning & Analysis – (\$190,000)

395618 – Courthouse Park Security Enhancement – (\$53,828)



## CAPITAL IMPROVEMENT PROGRAM PLAN

Major Maintenance Reserve Fund/3421						
	2004 Actuals <sup>1</sup>	2005 Adopted <sup>2</sup>	2005 Revised	2006 Proposed	2007 Projected	2008 Projected
<b>Beginning Fund Balance</b>	<b>17,704,301</b>	<b>17,331,818</b>	<b>15,548,135</b>	<b>13,634,137</b>	<b>13,400,315</b>	<b>13,657,515</b>
<b>Revenues:</b>						
Investment Interest	287,489	494,625	369,691	380,782	380,782	380,782
King Street Tenants	528,787	440,300	440,300	361,086	544,651	560,991
Transfers-Sales Tax Reserve Fund	-	4,171,491	4,171,491	4,504,568	4,777,758	4,990,966
CX Contribution	8,328,606	2,023,857	4,344,897	4,518,078	4,953,029	5,076,857
CX DAD Facilities	-	2,321,040				
Health Pooling-Multiple Facilities	492,585	524,439	524,439	594,602	549,248	565,725
Black River - DDES	215,247	224,840	224,840	290,764	252,735	260,317
Other Miscellaneous	1,650	-	650	33,216		
<b>Total Revenues</b>	<b>9,854,363</b>	<b>10,200,592</b>	<b>10,076,308</b>	<b>10,683,096</b>	<b>11,458,203</b>	<b>11,801,949</b>
<b>Expenditures:</b>						
Expenditures	(9,506,737)	(11,292,018)	(11,292,018)	(10,212,255)	(10,501,015)	(9,809,018)
Debt Service on 2001 Borrowing (7 years)	(710,044)	(698,288)	(698,288)	(704,663)	(699,988)	(692,800)
<b>Total Expenditures</b>	<b>(10,216,781)</b>	<b>(11,990,306)</b>	<b>(11,990,306)</b>	<b>(10,916,918)</b>	<b>(11,201,003)</b>	<b>(10,501,818)</b>
Ending Fund Balance	15,548,135	15,763,620	13,634,137	13,400,315	13,657,515	14,957,646
<b>Less Reserves &amp; Designations:</b>						
Reserve for Prior Year CIP	(11,189,014)	(15,474,681)	(13,400,315)	(13,400,315)	(13,400,315)	(13,400,315)
Interest Inflation Revenue Offset	-	(164,875)	(25,991)			
Reserve for Encumbrance Carryover	(4,359,121)	-			-	-
<b>Ending Undesignated Fund Bal</b>	<b>-</b>	<b>124,064</b>	<b>207,831</b>	<b>-</b>	<b>257,200</b>	<b>1,557,331</b>
Target Fund Balance <sup>3</sup>						

Notes:

<sup>1</sup> Actuals are per the 2004 Comprehensive Annual Financial Report

<sup>2</sup> 2005 Revised is based on July Budget Office Expenditures and Revenue Projections

<sup>3</sup> There is no target fund balance requirement

## Physical Environment and Resource Management Program

### Solid Waste Division Capital Improvement Program

Solid Waste projects are developed in order to comply with legal requirements such as the King County Board of Health Code (Title 10), Washington State Minimum Functional Standards for Solid Waste Handling (WAC 173-3-4) and Department of Labor and Industries mandates. The recommendations of planning documents such as the 2001 Comprehensive Solid Waste Management Plan and the Cedar Hills Site Development Plan are considered. The implementation of Solid Waste projects are dictated by regulatory mandates the nature of the projects, and the planning documents.

#### 1<sup>st</sup> Northeast FMP Installation: 2006 Requested Budget \$9,425,000

This project was delayed in 2005 because bids exceeded the available budget primarily due to market conditions for construction costs. Solid Waste will re-bid the construction contract in early 2006 to replace the First Northeast Transfer Station in Shoreline with construction anticipated to begin mid-year.

#### CERP Equipment Purchase: 2006 Requested Budget \$4,246,000

The Solid Waste Division has identified the need to purchase equipment in 2006 instead of 2007 primarily due to the shift of tonnage now going through the transfer station system. This, in turn, created an increase in vehicle, equipment and trailer maintenance and service workload. The division maintains an equipment replacement plan and provides long-term financing by making annual contributions to the capital equipment replacement fund which supports the 2006 proposed investment of \$4.25 million in equipment purchases.

The following table displays major projects over \$500,000 requested in the 2006 Adopted Budget.

Significant Projects Solid Waste Capital Improvement Program	2006 Executive Proposed Budget	Continuation of Existing Project
1ST NE FMP Implementation	\$ 9,425,000	X
CERP Equipment Purchase	\$ 4,246,000	X
Cedar Hills-Pump Station & Conveyance Facility Improvements	\$ 1,603,000	
Fund 3901 Contingency	\$ 1,590,000	X
Fund 3910 Contingency	\$ 1,407,000	X
Cedar Hills Area 7 Development	\$ 922,000	X
CERP Capital Repairs	\$ 787,000	X
Cedar Hills LF Equipment Wash Platform	\$ 665,000	X

### Water and Land Resources Division Capital Improvement Program

The Water and Land Resources Division (WLRD) Business Plan provides guidance and an organizational structure which enables WLRD to meet its goals to protect and enhance the quality of life, public health and safety of all citizens, and promote the conservation of land and water resources in King County. Plans to conserve salmon and protect the ecosystems of King County were recently completed. To implement the recommendations in these plans over the next ten years, WLR plans to work with federal, state, and regional coalitions in 2006 to develop financing solutions that are regionally supported.

The Water and Land Resources Capital Improvement Program includes construction and acquisition projects that originate from each of the three core business areas: Regional Services, Rural and Resource Programs, and Stormwater Services. WLRD implements capital projects and provides technical analyses for other DNRP and county clients where work is strategically aligned to support

## CAPITAL IMPROVEMENT PROGRAM PLAN

the goals of the division. Improvement in the accomplishment rates of projects and implementation of a comprehensive capital program are emphasized in the business plan. In 2006, WLRD is proposing to implement a new budgeting approach for the Surface Water Management capital program (fund 3292). The requested appropriation is in fewer more broadly-scoped projects. The projects are intended to align with the division's goals and provide WLRD with the flexibility for staff to increase program productivity. A list of the sub-projects is provided in the 2006 Executive Proposed Capital Improvement Program book.

The following table displays major projects over \$200,000 for which appropriations are requested.

<b>Significant Projects Flood Hazard Reduction, Surface Water Management and Habitat, Agriculture and Forest Preservation Capital Improvement Programs</b>	<b>2006 Executive Proposed Budget</b>	<b>Continuation of Existing Project</b>
WRIA 7 Ecosystem Protection	\$1,280,000	X
Public Safety & Major Property Protection	\$1,224,327	X
WRIA 8 Ecosystem Protection	\$830,000	X
Vashon Ecosystem Protection	\$705,800	X
Tacoma Pipeline V Mitigation	\$654,770	X
WRIA 9 Ecosystem Protection	\$598,000	X
Agricultural Drainage Assistance	\$583,010	X
Neighborhood Drainage & Water Quality	\$580,000	X
Flood Hazard Mitigation	\$536,041	X
WRIA 10 Ecosystem Protection	\$414,254	X
Des Moines Basin Plan CIP	\$350,000	X
Natural Lands Preserve & Protect	\$220,000	X

### **Conservation Futures and Open Space Capital Improvement Program**

The Conservation Futures Tax (CFT) is collected from property taxes levied throughout King County and its cities for the purchase of open space lands. Ordinance 14714 directs the King County Conservation Futures Citizens Committee to make an annual review of applications for CFT funding and by July 1<sup>st</sup> forward a recommendation to King County on the allocation of Conservation Futures anticipated revenue for the following year.

### **Maury Island Aquatic Reserve: 2006 Requested Budget \$3,443,690**

The Maury Island project has received a federal grant through the National Oceanic and Atmospheric Administration (NOAA) that supports King County's conservation initiative to protect 60 shoreline acres of near shore habitat that are part of a larger 275-acre site.

### **Discovery Park – Capehart: 2006 Requested Budget \$2,700,000**

The Discovery Park project consists of acquisition of an important 23.9-acre in holding in regionally significant Discovery Park in the Magnolia neighborhood of Seattle. The Navy is selling historic buildings and housing in the park, including the Capehart housing tract built as "temporary" housing five decades ago and still occupied by Navy personnel. By removing the housing and incorporating the land into Discovery Park, this will allow for creation of additional urban wildlife habitat for diverse bird species and other upland fauna currently in the park and not typically found in Seattle's smaller parks. Seattle has in-hand matching funds from the Pro-Parks levy but will need to seek additional funds to meet the likely cost of acquiring the Capehart housing site.

The following table displays major projects \$200,000 and greater for which appropriations are

## CAPITAL IMPROVEMENT PROGRAM PLAN

requested.

Significant Projects Conservation Futures and Open Space Capital Improvement Projects	2006 Executive Proposed Budget	Continuation of Existing Project
Maury Island Aquatic Reserve	\$3,443,690	
Discovery Park-Capehart	\$2,700,000	
Shoreline CFL	\$1,000,000	X
Cedar River HCP Grant #2	\$1,000,000	
Bellevue CFL	\$885,000	X
Open Space Grant Contingency Project	\$845,500	X
Kent CFL	\$825,000	X
Belmondo Reach Extension	\$650,000	
Des Moines CFL	\$575,000	X
Rainbow Bend Corridor	\$530,000	
12th Ave Urban Center Open Space	\$500,000	
Kanasket Reach Green River	\$450,000	
Sammamish CFL	\$400,000	X
Duwamish Greenbelt/Fairmount Ravine	\$360,000	
Mid Issaquah Creek Conservation	\$350,000	
Taylor Mountain Forest Inholdings	\$300,000	X
Raging River Camp Terry	\$300,000	
TDR Loan Repayment	\$286,982	X
Green River Natural Area	\$275,000	
Issaquah CFL	\$275,000	X
PACIFIC CFL	\$275,000	X
East Cities Transportation Corridor	\$200,000	X

### **King County Council Changes to the 2006 Executive Proposed Budget**

*Open Space – 352305 - Cedar River Legacy - \$600,000*

*Open Space – 352346 - Cedar River Preservation - \$500,000*

*Open Space – 352349 - The Nature Consortium - \$50,000*

*Open Space – 352342 - Juanita Woodlands Environmental Ed. Center - \$250,000*

*Open Space – 352350 - Issaquah/Carey/Holder Creek Acquisition - \$150,000*

*Conservation Futures – 315100 - County CFL Contingency – (\$150,000)*

*Conservation Futures – 315727 - Lake Forest Park CFL Wilcox Parcel - \$150,000*

*Conservation Futures – 315187 - Urban TDR Open Space Acquisition Program - \$1,000,000*

*Conservation Futures – 315188 - CFT Transfer to Fund 3840 - \$163,000*

*Farmland – 384006 - Lower Green APD Acquisition - \$488,000*

### **Expenditure Restriction:**

*Of this appropriation, \$488,000 shall be expended solely for the acquisition and associated costs of purchasing farmland in the Lower Green River Agricultural Production District. Revenues supporting this acquisition shall consist of an interfund loan to be reimbursed by \$325,000 in proceeds from the sale of farmland in the city of Kent, approved by Ordinance 15305, and a transfer of \$163,000 from the conservation futures sub-fund.*

### **Council Proviso:**

*The executive shall certify to the council by June 30, 2006, that the county has made a written offer to the owner related to the disposition of the Wilson house located on the Mount Peak open space property.*

## **Wastewater Treatment Division Capital Improvement Program**

## CAPITAL IMPROVEMENT PROGRAM PLAN

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The Wastewater Treatment Division's (WTD) Capital Improvement Program budget request for 2006 is \$364 million. The 2006-2011 proposed budget plan amounts to \$1.5 billion. The six year plan budget ordinance attachment for the Wastewater Treatment capital program has been modified this year to report budgetary amounts only rather than a combination of budgetary amounts and cash flow expenditures.

### **Brightwater Treatment Plant and Conveyance Systems: 2006 Requested Budget \$306,204,845**

In 2006 the Wastewater Treatment Division expects to begin construction related to site preparation for the plant and portals for the conveyance tunnel to be built in three segments.

### **Soos Creek Project: 2006 Requested Budget \$2,401,445**

This project addresses increased capacity requirements in the Black Diamond area that will be needed by 2010. The project will begin pre-design in 2006 with construction scheduled to begin in 2008 and end in 2009.

### **North Creek Pipeline Project: 2006 Requested Budget \$2,937,217**

In 2001, King County purchased the North Creek Interceptor from the Alderwood Water and Wastewater District (AWWD). Current forecasts indicate the pipeline, which is located in Snohomish County and the City of Bothell, will be under capacity by as much as 13 million gallons per day by 2010. To make capacity improvements to the pipeline, an agreement is underway between King County and the AWDD that would authorize AWWD to make \$28.3 million in pipeline improvements on behalf of King County.

### **Brightwater Reclaimed Water Pipeline Project: 2006 Requested Budget \$5,282,079**

This proposed project involves the design and construction of pipelines to move reclaimed water from the Brightwater Treatment Plant. A dedicated pipe will run from Brightwater to Ballinger Way Portal inside the effluent tunnel included in the Brightwater project budget. The other dedicated pipe would run from the Brightwater Influent Pump Station through the Sammamish Valley. Collectively, these pipelines are referred to as the "backbone" of a reclaimed water supply system.

The following table displays major projects in the 2006 Executive Proposed Budget.

Significant Projects Wastewater Treatment Capital Improvement Plan		2006 Executive Proposed Budget	Proposed Plan 2006-2011	Continuation of Existing Project
423484	Brightwater Treatment Plant	\$43,215,242	\$350,098,883	X
423575	Brightwater Conveyance	\$262,989,603	\$574,385,572	X
	Soos Creek Project	\$2,401,445	\$50,301,888	
	North Creek Pipeline Project	\$2,937,217	\$28,285,488	
	Brightwater Reclaimed Water Pipeline	\$5,282,079	\$27,314,023	

### **King County Council Changes to the 2006 Executive Proposed Budget**

A20200 Brightwater Treatment Plant - \$(7,500,000)

A20900 Water Reuse Project - \$7,500,000

### **Parks Division Capital Improvement Program**

The 2006 Parks Capital Improvement Program (CIP) proposed budget totals approximately \$19.8 million. The proposed budget is supported by a significant increase in Real Estate Excise Tax collections in 2005 and projected collections in 2006.

#### **Parks Trails Initiative**

In 2006 the Parks & Recreation Division proposes \$8.76 million dollars for projects that will expand

## CAPITAL IMPROVEMENT PROGRAM PLAN

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and interconnect our trail network. Some highlights from the regional trails capital budget include funding to:

**Issaquah to Preston Trail Link – \$110,000**

Assist the City of Issaquah in construction of a trail link from the East Lake Sammamish Trail to the Sunset interchange;

**Sammamish River Trail to ELST Trail Link - \$1,666,468**

Extend the popular Sammamish River Trail to the East Lake Sammamish Trail via Marymoor Park;

**Green River Trail Phase III Acquisition and Phase II Development - \$1,653,453**

Extend the Green River Trail in Kent and acquire right of way and design a further extension to Braninan Park in Auburn;

**Soos Creek Trail Phase IV - \$3,185,147**

Extend the popular Soos Creek Trail from SE Lake Youngs Way to SE 192nd Street;

**Soos Creek to Lake Youngs Trail - \$106,423**

Construct a trail connection linking the Soos Creek Trail with the Lake Youngs Trail;

**Trail System Improvements - \$379,977**

Start system-wide improvements to upgrade user facilities such as benches, picnic tables, trash receptacles, and access security;

**Landsburg to Kanaskat Trail Acquisition - \$224,000**

Purchase trail right of way between Landsburg and Kanaskat to extend the Cedar River Trail;

**Burke Gilman Trail Grant Match - \$100,000**

Continue design and environmental permitting for the redevelopment of the Burke Gilman Trail in Lake Forest Park; and

**East Lake Sammamish Trail (ELST) Master Plan - \$790,300**

Develop final trail plan to create a paved corridor connecting Sammamish State Park to Marymoor Park.

**Preston Ball Fields - \$1,500,000**

King County currently owns 12 acres in Preston. The total cost of development of this parcel is \$3.7 million. Through Community Partnership Grants with three non-profit organizations, Parks has been able to leverage development of most of the site. Parks will use the \$1.5 million appropriation to develop 2 turf soccer fields, 1 grass soccer field, 1 little league field, 1 picnic shelter, an open passive recreation area, parking, restrooms and related infrastructure. The guaranteed revenue return is projected at \$120,000 per year for 8 years as a budget transfer from the soccer league. Parks also anticipates \$30,000 - \$40,000 in annual revenue from public use of schedulable field time and other amenities. There will be no anticipated operations and maintenance costs because the community groups will be maintaining and scheduling the fields.

**Tanner Landing Acquisition - \$1,000,000**

The Parks Division is proposing to expand the Tanner Landing Park property holdings on the Middle Fork of the Snoqualmie River. This proposed acquisition will improve access to the waterfront Parks property and potentially allow for a public-private partnership development intended to generate net operating revenue for the Parks program.

The following table displays significant projects in the 2006 Proposed Budget.

## CAPITAL IMPROVEMENT PROGRAM PLAN

Significant Projects/Programs Parks Capital Improvement Plan		2006 Executive Proposed Budget	Continuation of Existing Project
	Trail Projects	\$8,755,928	
316601	Preston Ball Fields	\$1,500,000	X
316552	Tanner Landing Acquisition Trail Projects	\$1,000,000	

### **King County Council Changes to the 2006 Executive Proposed Budget**

316022 - Land Conservancy - (\$40,000)  
 316040 - Emergency Contingency Fund - (\$63,000)  
 316314 - Opportunity Fund - (\$250,000)  
 316415- Park Litigation Project - (\$40,000)  
 316440-Revenue Enhancement Projects - (\$115,000)  
 316614 - Burk Gillman Trail Underpass - \$908,000  
 316615 - Raging River Trail Completion - \$250,000  
 316616 - Substation Park Acquisition - \$115,000  
 349050 - Emergency Contingency Fund (\$148,887)  
 349092 - Small Contracts - (\$89,892)  
 349613 - Beaver Lake NE Sammamish Ball Field - \$10,000  
 349614 - Bay view Kinnear Parks - \$30,000  
 349615 - Coleman Park Mt. Baker Park Trail - \$15,000  
 349616 - Newcastle Park & Athletic Field \$50,000  
 349617 - Vashon Park District - \$35,000  
 349618 - W Seattle HS/Hiawatha Park Ball fields - \$100,000  
 349619 - Friends of Ravenna Playground - \$26,000  
 349620 - Woodland Park Play Ground - \$25,000  
 349621 - Pinehurst Pocket Park - \$10,000  
 349622 - Fair Grounds Tents - \$22,500  
 349623 - Meadowbrook Farms Interpreter - \$5,000

#### **Expenditure Restriction:**

CIP Project 349906 Fairgrounds Improvements shall be expended only for the purpose of making capital improvements at the King County Fairgrounds. Of this appropriation, \$350,000 may be expended or encumbered only after the city of Enumclaw and the Enumclaw School District together have secured and committed cash or in-kind contributions of \$350,000 and the city of Enumclaw has entered into an agreement with the county, which has been approved by the council, under which the city will assume ownership and operation of the King County Fairgrounds by December 31, 2006.

## **Transportation Program**

### **Public Transportation Fund Capital Improvement Program**

The purpose of the Public Transportation Fund Capital Program is to provide for the ongoing replacement of aging infrastructure and to support service delivery and expansion. The budget authority requested for 2006 totals \$94.6 million. The 2006-2011 Public Transportation Capital Improvement Program appropriations are projected to total \$509 million. In addition to this budgeted amount for capital projects, a \$72 million transfer from the capital fund to the operating fund is proposed in a separate capital section of the budget ordinance. This contribution to the operating budget is determined after ensuring that the capital fund has adequate resources to maintain existing assets.

## CAPITAL IMPROVEMENT PROGRAM PLAN

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**The Radio and Automatic Vehicle Location (AVL) System Replacement** proposed budget for 2006 is \$37.9 million. This budget is essential in order to proceed on a scheduled 2008 implementation. The total estimated project cost including prior expenditures and post-2006 planned budget amounts to \$55 million. This budget request is based on preliminary pricing information indicating that the final vendor contract for the baseline transit radio system will be significantly lower than the earlier consultant-engineering \$70 million estimate. One of the primary differences between the consultant estimates and the vendor proposals are the number of sites required to provide the required radio coverage. A portion of the \$10 million in the years after 2006 is reserved for the Paratransit Access program. The decision to include the Paratransit Access program in the Radio/AVL project will be made prior to the development of the 2007 budget.

The \$9.7 million cancellation of excess budget authority for the 60 foot Articulated Buses is made possible by lower than anticipated costs.

<b>Significant Projects Transit Capital Improvement Program</b>	<b>2006 Executive Proposed Budget</b>	<b>Continuation of Existing Project</b>
Radio/AVL System Replacement	\$37,899,873	X
Transit Oriented Development	\$8,489,476	X
Transit Operating Facility Capacity	\$8,017,111	X
Transit Asset Maintenance	\$9,596,511	X
Redmond Transit Center	\$6,279,305	
60 Foot Articulated Buses	\$(9,767,630)	X

### **King County Council Changes to the 2006 Executive Proposed Budget**

A00453 – Radio & AVL System Replacement - \$(1,500,000)

A00529 – Non-Revenue Vehicle Replacement - \$(1,035,404)

A00572 – Monorail Capital Coordination - \$(2,156,686)

A00586 – Bellevue Bus Layover Project - \$7,600,000

#### ***Proviso:***

*Provided further that: Of this appropriation, \$342,596 shall be expended on transit non-revenue vehicle replacement. Within this project, this appropriation may only be expended for the replacement of eight passenger vehicles which are at or near the mileage thresholds and the replacement of specialized vehicles for which mileage is not used as an indicator of condition.*

*It is the intent of the council that the transit division revise and improve its NRV replacement model and subsequently prepare a new list of proposed vehicle replacements based on that model for review by the council in connection with consideration of a supplemental appropriation for the remaining vehicle replacements.*

*The list required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the transportation committee or its successor.*

#### ***Proviso:***

*Provided further that: The appropriation for CIP Project A00510 shall be expended on the design, environmental review and permitting activities necessary to construct a permanent docking facility with parking at the Bronson Way site in West Seattle, or on adjacent properties commonly known as Piers 1 and 2 by agreement with the property owners, to enhance the Water Taxi project. Work shall commence immediately and the transit division shall submit a progress report and project schedule by January 31, 2006.*



*The report required by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff of the transportation committee or its successor.*

**Proviso:**

*Provided further that: The executive shall submit a report and recommendation by May 1, 2006, on the feasibility of instituting parking fees at Metro Transit park-and-ride lots. The report should consider the capital and administrative costs of a fee collection system, the extent to which fees could defray ongoing maintenance and security costs at the lots, the potential effect upon transit ridership and the experience with park-and-ride lot fees elsewhere.*

*The report required by this proviso must be filed in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff of the transportation committee and the regional transit committee or their successor committees.*

**Proviso:**

*Provided further that: Of the \$36,399,873 appropriation for Transit CIP Project A00453, Radio & AVL Replacement, \$1,399,873 is not restricted by this proviso, but \$35,000,000 of this appropriation may be encumbered but shall not be expended until the executive transmits and council approves by motion a report reviewed by the Project Review Board ("PRB") pursuant to K.C.C. 2.16.07585 and 2.16.0758 which shall at a minimum address: (1) the contract with a quality assurance consultant to provide oversight for the duration of the project including monitoring reports to be distributed contemporaneously to the executive and council; (2) a project governance charter specifying how the project will be governed, managed and overseen; (3) an implementation plan that includes a detailed project schedule based upon a current assessment of the time required for completion, submittal and Federal Communications Commission ("FCC") approval of the Northwest Region 700 MHz Plan and the subsequent process to secure FCC approval of 700 MHz bandwidth for the Transit Radio system; and (4) an external consultant's evaluation of the selected vendor's technology and its ability to meet the transit division's needs. Further the PRB shall recommend whether budgetary changes or project modification or termination is appropriate.*

*The report and recommendation required by this proviso together with a motion approving them shall be submitted by the executive within thirty days after PRB action and filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff of the transportation committee or its successor. Within two days of the PRB action all background materials related to the project and the PRB action shall be made available to council staff.*

**King County International Airport (KCIA) Capital Improvement Program**

The total KCIA capital improvement program (CIP) appropriation is \$10,293,099, with a total of \$38,079,199 over the six year program. The KCIA CIP program relies mainly on grants from the Federal Aviation Authority (FAA) and revenue transferred from the operating fund. The majority of these projects are FAA backed at either 95% or 90%.

**Runway Overlay: 2006 Requested Budget Taxiway Bravo \$7,439,000; 13R/31L \$1,500,000**

The airport maintains a focus on preservation of existing structures and surfaces through continuing funding for facilities repair and pavement rehabilitation projects. The two major projects for KCIA over the next two years are the rehabilitation of Runway 13R/31L and Taxiway Bravo. The FAA is providing 95% funding for these projects which began in 2005 and are expected to be completed in 2006 and 2007 respectively.

## CAPITAL IMPROVEMENT PROGRAM PLAN

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### **Duwamish Clean-up: 2006 Requested Budget \$500,000**

The Lower Duwamish Waterway has been designated a Superfund site by U.S. EPA. The Airport is responsible to contribute to the cost of these investigation and clean-up efforts along with the Wastewater Treatment Division. The total planned six-year amount of \$2.5 million represents the latest projection of the amount the KCIA is anticipated to contribute.

The following table displays the projects greater than \$200,000 requested in the 2006 Executive Proposed Budget.

<b>Significant Projects Airport Capital Improvement Program</b>	<b>2006 Executive Proposed Budget</b>	<b>Continuation of Existing Project</b>
Taxiway "B" Overlay	\$7,439,000	X
Runway 13R/31L Overlay	\$1,500,000	X
Bond Debt Service	\$657,694	X
Duwamish Clean-up Phases I, II & III	\$500,000	
Airport Facility Repairs	\$225,000	X

### **Road Services Capital Improvement Program**

The 2006–2011 Road Services capital program totals \$309 million including a new appropriation of \$44.4 million in 2006. The six-year capital improvement program is primarily financed by a contribution from the County Road Fund, various state and federal transportation grants, and developer mitigation payments. The recently approved gas tax legislation yields approximately \$1.7 million of annual revenue to the Road Fund that supports both the operating budget and the transfer to capital. A portion of the 2006 proposed \$33.2 million transfer from the County Road Fund to the Road Construction fund is at risk pending the results of the voting on Initiative Measure 912.

The 2004 downsizing of the Road's capital program due to the loss of the Vehicle License Revenue and anticipated revenue losses associated with the annexation initiative has resulted in a higher percentage of the budget being dedicated to the priorities of roadway safety, road and bridge rehabilitation, replacement and maintenance. The maintenance effort is intended to accomplish the maximization of the useful life of the existing road surfaces and bridges. Three of the significant projects in the six year capital program underscore the priority of bridge replacement and road system maintenance: the Tolt Bridge Replacement project involves expenditure of almost half, or \$20 million, of the proposed \$44.4 million of proposed 2006 budget; the Countywide Overlay project to maintain existing roadway is the second largest project at \$6.6 million; and the Dockton Seawall projects on Vashon Island are included in the second half of the six year plan to address on-going deterioration of the seawall structure.

In 2008 the Road Services Division will conclude its 14-year bridge seismic retrofit program. At the conclusion of this program, 110 bridges will have been seismically retrofitted.

Though the capital program includes postponement of several projects to allow additional time to evaluate project necessity a new project, the West Valley Highway Corridor Study, has been added to assist the cities of Algona and Pacific to conduct preliminary planning studies of potential transportation improvements. Traffic capacity issues are also addressed in the \$33 million Novelty Hill Road scheduled for completion in 2009 and Intelligent Traffic System improvements proposed in 2006 at the intersections of Avondale Road NE/Novelty Hill Road and 140<sup>th</sup> Ave/140<sup>th</sup> Way SE.

## CAPITAL IMPROVEMENT PROGRAM PLAN

The following table displays significant projects in the 2006-2011 six year capital programs.

<b>Significant Projects Roads Capital Improvement Program</b>	<b>2006 Executive Proposed Budget</b>	<b>Proposed Plan 2006-2011</b>	<b>Continuation of Existing Project</b>
Tolt Bridge	\$19,934,000	\$19,934,000	X
Countywide Overlay	\$6,608,000	\$46,820,000	X
West Valley Highway Corridor Study	\$207,000	\$1,706,000	
Novelty Hill Road	\$1,148,000	\$32,530,000	X
Dockton Seawall	\$0	\$19,565,000	

### **King County Council Changes to the 2006 Executive Proposed Budget**

200308 – May Creek #5005 - \$615,000

200891 – Coal Creek Parkway - \$1,000,000

RDCW28 – Non-Motorized Improvements - \$550,000

### **Expenditure Restriction:**

*Of this appropriation, \$50,000 of the funds appropriated to Roads CIP Project RDCW 28, nonmotorized projects, shall be expended solely for a shoulder and sidewalk improvement on Covington-Sawyer Road between 188th Avenue SE and 191st Place SE.*

### **Proviso:**

*Provided that: Of the funds appropriated to Roads CIP Project RDCW 28, nonmotorized projects, \$500,000 may only be expended as an additional payment to the city of Issaquah for a sidewalk on the Issaquah-Fall City Road pursuant to an amendment to the annexation agreement for the Klahanie area. The executive shall submit to the council by January 31, 2006, a proposed ordinance authorizing an amendment to the interlocal agreement providing for the additional payment to Issaquah.*

*The ordinance must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the transportation committee or its successor.*

### **Proviso:**

*Provided further that: Of the funds appropriated to Roads CIP Project 200891, Coal Creek Parkway, \$1,000,000 may only be expended on a payment to the city of Newcastle for a bridge that is part of a city project to widen Coal Creek Parkway from SE 91st Street south to the Newcastle-county boundary. Any payment shall be made only pursuant to an interlocal agreement between the city and county, to be authorized by county ordinance, which shall provide for such payment pursuant to the provisions of RCW 36.75.200. This agreement shall provide that the city shall repay the county these funds in the event that this use of funds is found to be a diversion of road funds. The interlocal agreement shall further permit the county to provide funding to the city through an exchange of grant funds or funding from the regional transportation investment district. The road services division shall submit to the council an ordinance approving the interlocal agreement together with a report that details the project financial plan provided by the city of Newcastle's project.*

*The ordinance must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the transportation committee or its successor.*

## **The Real Estate Excise Tax Funds (REET)**

R.C.W. 82.46 authorizes King County to impose two excise taxes on each sale of real property in the unincorporated areas of the county; both are levied at one quarter of one percent of the selling price. They are commonly referred to as Real Estate Excise Tax #1 (REET #1) and Real Estate Excise Tax #2 (REET #2). REET #1 revenue may be used for capital improvements benefiting unincorporated residents, and has traditionally been used to fund the planning, acquisition, repair and development of park facilities. The use of REET #2 revenue is limited by Ordinance 10455 to funding park planning, repair and construction rather than acquisitions.

Refer to the “*Economic and Revenue Forecast*” section for more information on the 2006 REET revenue forecast.

### **King County Council Changes to the 2006 Executive Proposed Budget**

368116 - REET I Transfer to 3160 - \$845,000

368151 - REET I Transfer to 3151 - \$1,163,000

368152 - REET I Transfer to 3522 - \$1,550,000

368249 - REET II Transfer to 3490 - \$89,721

# CAPITAL IMPROVEMENT PROGRAM PLAN

## Real Estate Excise Tax #1/3681

	2004 Actual <sup>1</sup>	2005 Adopted <sup>2</sup>	2005 Estimated	2006 Adopted	2007 Projected	2008 Projected
<b>Beginning Fund Balance</b>	<b>4,907,644</b>	<b>6,965,329</b>	<b>8,930,209</b>	<b>6,255,688</b>	<b>531,721</b>	<b>531,721</b>
<b>Revenues</b>						
* REET Tax <sup>3</sup>	9,896,435	4,934,211	10,941,602	8,948,172	6,741,001	6,103,810
* Sale of Property <sup>11</sup>		352,000	352,000			
* Other Revenue Source <sup>14</sup>			422,342			
<b>Total Revenues</b>	<b>9,896,435</b>	<b>5,286,211</b>	<b>11,715,944</b>	<b>8,948,172</b>	<b>6,741,001</b>	<b>6,103,810</b>
<b>Expenditures</b>						
* Parks & Open Space Expenditures <sup>4</sup>					(4,511,230)	(3,871,770)
* T/T Parks CIP Fund 3160 <sup>12</sup>	(2,177,239)	(2,178,353)	(3,736,461)	(7,481,766)		
* T/T Parks CIP Fund 3490 <sup>12</sup>	(211,704)	(3,007,433)	(3,357,433)	(2,251,936)		
* T/T SWM CIP Fund 3292 <sup>5</sup>	(86,995)					
* T/T CFT CIP Fund 3151				(1,163,000)		
* T/T Open Space CIP Fund 3522 <sup>6</sup>	(293,420)	(750,000)	(1,050,000)	(1,550,000)		
* T/T Roads CIP Fund 3860						
* T/T Farmland Conservation Fund 3842	(878,754)					
* REET 1 Finance Charges <sup>7</sup>	(4,109)	(6,814)	(6,814)	(4,119)	(4,325)	(4,541)
* Debt Service <sup>8</sup>	(2,221,648)	(2,353,707)	(2,353,707)	(2,221,318)	(2,225,446)	(2,227,499)
* Proposed 3rd Qtr Omnibus <sup>15</sup>			(478,922)			
* Lakewood Park Supplemental <sup>16</sup>			(1,150,000)			
* Estimated 2004 CIP Carryover/CIP Rec <sup>9</sup>			(2,257,128)			
<b>Total Expenditures</b>	<b>(5,873,869)</b>	<b>(8,296,307)</b>	<b>(14,390,465)</b>	<b>(14,672,139)</b>	<b>(6,741,001)</b>	<b>(6,103,810)</b>
<b>Estimated Underexpenditures</b>						
Other Fund Transactions						
<b>Total Other Fund Transactions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>8,930,209</b>	<b>3,955,233</b>	<b>6,255,688</b>	<b>531,721</b>	<b>531,721</b>	<b>531,721</b>
<b>Reserves &amp; Designations</b>						
* Estimated 2004 CIP Carryover <sup>9</sup>	(2,257,128)					
* Annexation Incentive Reserve <sup>17</sup>		(2,000,000)				
* Interfund Loan Revenue Backing <sup>13</sup>			(3,500,000)		(3,500,000)	(3,500,000)
<b>Total Reserves &amp; Designations</b>	<b>(2,257,128)</b>	<b>(2,000,000)</b>	<b>(3,500,000)</b>	<b>0</b>	<b>(3,500,000)</b>	<b>(3,500,000)</b>
<b>Ending Undesignated Fund Balance</b>	<b>6,673,081</b>	<b>1,955,233</b>	<b>2,755,688</b>	<b>531,721</b>	<b>(2,968,279)</b>	<b>(2,968,279)</b>
<b>Target Fund Balance <sup>10</sup></b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

### Financial Plan Notes:

<sup>1</sup> 2004 Actuals are per Final 14th Month ARMS.

<sup>2</sup> 2005 Adopted is per the 2005 Adopted Budget Book.

<sup>3</sup> 2005 Estimated is based on a September 2005 Budget Office projection. 2006, 2007 and 2008 Projected are based on a September 2005 Budget Office projection. Council added \$89,721 to 2006 projected revenue.

<sup>4</sup> The total budget for 2006, 2007 and 2008 T/T Parks Fund 3160 and T/T Parks CIP Fund 3490 is included as a lump sum, to be distributed in the 2006, 2007 and 2008 Proposed Budgets.

<sup>5</sup> 2005 Revised and Estimated T/T SWM CIP Fund 3292 includes (250,000) 1st Quarter CIP Omnibus for Joe's Creek Basin Restoration project 0J1871.

<sup>6</sup> 2005 Adopted disappropriates 250,000 from T/T Open Space CIP Fund 3522, which backs Sugarloaf Mountain Acquisition project 352329, in order to fund Ravensdale Trail project 316450. Includes BNSF Acquisition funding of \$300,000 in Ordinance 15233.

<sup>7</sup> 2006, 2007 and 2008 Finance Charges inflated 5% per year.

<sup>8</sup> 2004 Actual includes (999,500) for Parks Land Acquisition Bonds; (1,089,479) for Refunded 1993A Bonds and (132,668) for Treemont Acquisition Bonds (bonding for Ames Lake Acquisition did not take place as anticipated). 2005 Adopted Debt Service includes (999,250) for Parks Land Acquisition Bonds; (1,091,704) for Refunded 1993A Bonds; (133,248) for Treemont Acquisition Bonds, (129,505) for Hope VI Loan (bonding for Ames Lake Acquisition did not take place as anticipated). 2006 includes (997,750) for Parks Land Acquisition Bonds; (1,090,890) for Refunded 1993A Bonds; (132,678) for Treemont Acquisition Bonds. 2007 includes (1,000,000) for Parks Land Acquisition Bonds; (1,092,743) for Refunded 1993A Bonds; (132,703) for Treemont Acquisition Bonds. 2008 includes (1,000,750) for Parks Land Acquisition Bonds; (1,094,171) for Refunded 1993A Bonds; (132,578) for Treemont Acquisition Bonds.

<sup>9</sup> The 2004 Carryover is included as a line item in 2005 Estimated until CIP Reconciliation is completed.

<sup>10</sup> Current target fund balance policy requires a \$500,000 undesignated fund balance for the provision of mid-year contingencies and emergencies.

<sup>11</sup> 352,000 due from sale of Kaplan/Woodinville Fire District properties.

<sup>12</sup> 2005 2nd Quarter Omnibus Ordinance 15246.

<sup>13</sup> This is a placeholder for the BNSF Rail Acquisition Ordinance 15233.

<sup>14</sup> This is revenue related to Treemont acquisition agreement.

<sup>15</sup> Proposed 2005 3rd Quarter omnibus request.

<sup>16</sup> Proposed Lakewood Park Community Center supplemental request.

<sup>17</sup> The Annexation Reserve was moved to REET #2 to follow prescribed use.

# CAPITAL IMPROVEMENT PROGRAM PLAN

## Real Estate Excise Tax #2/3682

	2004 Actual <sup>1</sup>	2005 Adopted <sup>2</sup>	2005 Estimated	2006 Adopted	2007 Projected	2008 Projected
<b>Beginning Fund Balance</b>	<b>16,536,105</b>	<b>6,133,579</b>	<b>14,391,056</b>	<b>4,577,838</b>	<b>2,300,000</b>	<b>2,300,000</b>
<b>Revenues</b>						
* REET Tax <sup>3</sup>	9,895,781	4,934,211	10,941,602	8,948,172	6,741,001	6,103,810
<b>Total Revenues</b>	<b>9,895,781</b>	<b>4,934,211</b>	<b>10,941,602</b>	<b>8,948,172</b>	<b>6,741,001</b>	<b>6,103,810</b>
<b>Expenditures</b>						
* Parks & Open Space Expenditures <sup>4</sup>					(6,026,691)	(5,393,664)
* T/T Parks CIP Fund 3160 <sup>9</sup>	(4,822,092)	(2,718,926)	(2,833,926)	(6,211,137)		
* T/T Parks CIP Fund 3490 <sup>9</sup>	(6,632,940)	(5,164,867)	(6,703,516)	(4,097,296)		
* T/T SWM CIP Fund 3292 <sup>10</sup>			(250,000)			
* REET 2 Finance Charges <sup>5</sup>	(1,716)	(1,721)	(1,721)	(1,653)	(1,736)	(1,822)
* Debt Service <sup>6</sup>	(584,082)	(577,869)	(577,869)	(715,924)	(712,574)	(708,324)
* Transfer to Cities - Annexation <sup>13</sup>				(200,000)		
* Proposed 3rd Qtr Omnibus <sup>11</sup>			(1,250,000)			
* Lakewood Park Supplemental <sup>12</sup>			(850,000)			
* 2004 Estimated CIP Carryover <sup>7</sup>			(8,287,788)			
<b>Total Expenditures</b>	<b>(12,040,830)</b>	<b>(8,463,383)</b>	<b>(20,754,820)</b>	<b>(11,226,010)</b>	<b>(6,741,001)</b>	<b>(6,103,810)</b>
<b>Estimated Underexpenditures</b>						
Other Fund Transactions						
*						
<b>Total Other Fund Transactions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>14,391,056</b>	<b>2,604,407</b>	<b>4,577,838</b>	<b>2,300,000</b>	<b>2,300,000</b>	<b>2,300,000</b>
<b>Reserves &amp; Designations</b>						
* Estimated 2004 CIP Carryover <sup>7</sup>	(8,287,788)					
* Annexation Incentive Reserve <sup>13</sup>		(2,000,000)	(2,000,000)	(1,800,000)	(1,800,000)	(1,800,000)
<b>Total Reserves &amp; Designations</b>	<b>(8,287,788)</b>	<b>(2,000,000)</b>	<b>(2,000,000)</b>	<b>(1,800,000)</b>	<b>(1,800,000)</b>	<b>(1,800,000)</b>
<b>Ending Undesignated Fund Balance</b>	<b>6,103,268</b>	<b>604,407</b>	<b>2,577,838</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Target Fund Balance <sup>8</sup></b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

### Financial Plan Notes:

<sup>1</sup> 2004 Actuals are per Final 14th Month ARMS.

<sup>2</sup> 2005 Adopted is per the 2005 Adopted Budget Book.

<sup>3</sup> 2005 Estimated is based on a September 2005 Budget Office projection. 2006, 2007 and 2008 Projected are based on a September 2005 Budget Office projection. Council added \$89,721 to 2006 projected revenue.

<sup>4</sup> The total budget for 2006, 2007 and 2008 T/T Parks Fund 3160 and T/T Parks CIP Fund 3490 is included as a lump sum, to be distributed in the 2006, 2007 and 2008 Proposed Budgets.

<sup>5</sup> 2006, 2007 and 2008 Finance Charges inflated 5% per year.

<sup>6</sup> REET 2 Debt Service for 2006 includes (585,619) for Ballfield Initiative Bonds and (130,305) for HOPE VI loan. 2007 includes (582,669) for Ballfield Initiative Bonds and (129,905) for HOPE VI loan. 2008 includes (578,419) for Ballfield Initiative Bonds and (129,905) for HOPE VI loan.

<sup>7</sup> The 2004 Carryover is included as a line item in 2005 Estimated until CIP Reconciliation is completed.

<sup>8</sup> Current target fund balance policy requires a \$500,000 undesignated fund balance for the provision of mid-year contingencies and emergencies.

<sup>9</sup> 2005 2nd Quarter Omnibus Ordinance 15246.

<sup>10</sup> 2005 Revised and Estimated T/T SWM CIP Fund 3292 includes (250,000) 1st Quarter CIP Omnibus for Joe's Creek Basin Restoration project OJ1871.

<sup>11</sup> Proposed 2005 3rd Quarter omnibus request.

<sup>12</sup> Proposed Lakewood Park Community Center supplemental request.

<sup>13</sup> Reserve for future annexations, reduced by (200,000) for planned transfer to Issaquah for Klahanie Annexation in 2006.

## **Information Technology Investment - Financial Requirements Summary**

Included in this section is an Information Technology (IT) Investment – Financial Requirements Summary that provides an overview and multi-year context for the 2006 proposed IT projects.

\$53.0 million of IT projects are included in the 2006 budget request and include:

- |  |                 |
|--|-----------------|
| • Existing Implementation                | \$ 45.9 million |
| • New Projects Implementation            | \$ 2.8 million  |
| • New Projects: Business Case/Study/Plan | \$ .9 million   |
| • Equipment Replacement                  | \$ 3.4 million  |

### **Reserve for IT Projects**

In addition, identified in this summary is a reserve for nine IT projects that are expected to address significant and important operational needs in the county, but will require the completion of additional information before appropriation is requested. Formal appropriation requests for each project are expected to be included in the mid-year supplemental request process.

The total amount of preliminary estimated expenditures for these nine projects is \$7.7 million. Of this amount, \$1.8 million is proposed to be supported by Non-CX revenue sources. Of the remaining \$5.9 million of potential project expenditures, \$4.7 million is available from the CX Transition Fund. This results in a \$1.2 million shortfall of CX Transition Fund to support these projects.

The following methods and priorities will be used to reconcile available revenue with estimated expenditures during the preparation of the 2006 supplemental budget requests.

- Business Continuity is the first priority. Other projects will be considered subsequent to determining the funding requirements for this countywide project.
- Agencies will update estimated project costs based on current information.
- Prioritization of the other reserved projects will be based on updated requests that include additional information such as a comprehensive cost benefit analysis, alternatives analysis, and additional detail on specific business objectives.
- Agencies will work directly with the Office of Management and Budget to develop the required information and prepare supplemental requests during 2006. The Office of Management and Budget will coordinate with the Office of Information Resource Management for review and approval of the supplemental budget request prior to submission to council.

### **Business Continuity Reserve**

In 2006 and 2007, the Business Continuity program plans to secure an alternate data center to be used 1) for critical applications in the event of a disaster, 2) to address critical information technology needs to support essential county business services, and 3) to explore and implement partnership opportunities with other governmental entities, such as the State of Washington and the City of Seattle.

## CAPITAL IMPROVEMENT PROGRAM PLAN

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The completion of the 2005 effort will form the basis for determining the 2006 supplemental budget request. Project funding will be determined based on an allocation methodology consistent with the specific agency requirements for the proposed alternate data center.

### **Other Reserved Projects**

Department of Community & Human Service Efficiency	Crisis and Commitment Services
Department of Judicial Administration	Customer Centric Electronic Services
King County District Court	Public Access Portal
King County District Court	Electronic Filing
King County Superior Court Courts	Video Recording System Upgrade
King County Superior Court	Juvenile Court Electronic Orders
King County Superior Court	KCMS Integration
King County Superior Court	Court Operations Resource Management

### **King County Council Changes**

#### **Proviso:**

*No funds for the following technology CIP projects shall be expended or encumbered until the council approves by motion the King County Strategic Technology Plan (2006-2008) and determines in that motion that each of the following projects are aligned with the plan:*

*CIP project 377183, Inventory Tracking and Asset Management;*

*CIP project 377172, Agency Technology Plans;*

*CIP project 377186, Expansion of E-Commerce;*

*CIP project 377184, Electronic Excise Tax Submission and Processing (eREET);*

*CIP project 377174, HMC Video Conferencing;*

*CIP project 377181, Expansion of IT Security Enhancement Project;*

*CIP project 377180, Drug Diversion Court Database and E-filing System;*

*CIP project 377182, Phone System Upgrade; and*

*CIP project 377173, Electronic Records Management System.*



# CAPITAL IMPROVEMENT PROGRAM PLAN

## Information Technology - Financial Requirements Summary - 2006 Proposed Budget

	Agency	Project/Description	2005 Appropriation	2006 Proposed	2006 Reserved	2007 Projected <sup>1</sup>	2008 Projected <sup>1</sup>
<b>Revenues</b>							
CX Transition Fund	OIRM	Countywide IT Projects	219,100	545,314	2,000,000	TBD	TBD
CX Transition Fund	Various	Agency IT Projects	5,032,368	3,307,896	2,680,648	TBD	TBD
<b>Subtotal Transition Fund</b>			5,251,468	3,853,210	4,680,648	TBD	TBD
County-Wide Rate - NON-CX	OIRM		444,840	1,182,938	-	TBD	TBD
LSJ CX Funding	CX Fund		2,044,299	-	-	TBD	TBD
Old Tech Bonds	OIRM		295,000	-	-	-	-
Non-CX Funds	DES Finance		1,802,641	2,127,903	-	276,425	-
	DES ITS		1,598,628	1,126,714	-	975,014	-
	DNRP		1,145,507	957,714	-	-	-
	ODES		183,000	232,540	-	-	-
	DOT		7,557,119	39,456,435	-	8,393,205	1,834,480
	DES-REALS		1,000,000	890,472	-	739,838	1,565,371
	DCHS		478,032	118,975	-	-	-
	DES-E911		1,960,755	2,371,472	-	-	-
	Public Health		1,004,923	-	-	-	-
	DES - I-Net		185,000	-	-	-	-
	Public Health - EMS		268,900	-	-	-	-
	DCHS_MHCADS		-	95,000	-	-	-
	DCHS_CSD		-	161,300	-	-	-
	DCHS OPD		-	40,500	-	-	-
	DCHS DDD		-	77,400	-	-	-
	Various Agencies				1,763,577		
Grant Funding	DES-REALS		3,439,500	-	-	-	-
	KCSC		50,000	-	-	-	-
	OIRM			300,915			
Interfund Borrowing	Debt Funding		3,973,663	-	-	-	-
Carryover Revenue from Existing Projects			1,131,165				
<b>Revenues Total</b>			33,814,440	52,993,488	6,444,225	10,384,482	3,399,851
<b>Expenditures</b>							
<b>Countywide Projects</b>							
Existing Projects	OIRM	Alternative Work Station	(295,000)	-	-	TBD	-
		Business Continuity Program	-	-	(3,763,577)	(2,084,724)	-
		Countywide IT Asset Management	-	(225,496)	-	-	-
		Information Security and Privacy	(503,940)	(915,010)	-	(775,000)	-
		IT Operations - Performance Measurement	-	(65,000)	-	-	-
		IT Project Management	(85,000)	(50,000)	-	(50,000)	(50,000)
		IT Projects - Performance Measurement	-	(65,000)	-	-	-
		Law, Safety & Justice Integration	(2,218,635)	(300,915)	-	(2,499,001)	(2,499,467)
		Network Infrastructure Optimization Program	-	(352,746)	-	TBD	TBD
		Strategic Technology Plan	(75,000)				
New Projects: Business	OIRM	Electronic Data Retrieval	-	(25,000)	-	TBD	-
New Projects: Implementation	OIRM	Agency Technology Plans	-	(30,000)	-	(30,000)	(30,000)
Debt Service Expenditures	NIO Bond Service		-	-	TBD	TBD	TBD

# CAPITAL IMPROVEMENT PROGRAM PLAN

Agency IT Projects							
Existing Projects	Assessor	Property Based System Replacement Project	(501,237)	-	-	TBD	TBD
	DAJD	Detention Billing Information System	-	(303,863)	-	-	-
	DCHS	Veterans Information System	(349,130)	(118,975)	-	-	-
	DES - Facilities	Real Estate Portfolio Management	(125,200)	-	-	-	-
	DES Administration	Accountable Business Transformation	(3,973,663)	-	-	TBD	TBD
	DES Emergency mgmt	E-911 Database System Upgrade	(456,720)	(2,371,472)	-	-	-
		E-911 Phase II Accuracy Testing	(263,360)	-	-	-	-
	DES Finance	Benefits Health Information Project	(1,802,641)	(2,127,903)	-	(276,425)	-
	DES ITS	Deployment of Wireless Networking	(106,432)	-	-	-	-
		Desktop and Departmental Server Optimization	(79,380)	-	-	-	-
		Inter-Departmental Collaboration Tools	(109,799)	-	-	-	-
		Web Content Management System (CMS)	(232,799)	-	-	-	-
	District Court	Electronic Filing	(457,145)	-	TBD	TBD	-
	DNRP	Constituent Relationship Management	-	(60,080)	-	-	-
	DOT	Information Systems Preservation	(804,915)	(406,536)		(313,421)	(322,040)
		Radio and AVL Replacement	(4,655,778)	(37,899,873)		(7,181,392)	(1,441,739)
		Regional Fare Coordination	(722,479)	(655,572)		(898,392)	(70,701)
	Public Health	Jail Health Business Process EMRS	(1,750,000)	-	-	-	-
	Public Health - EMS	Web Based, Criteria Based, Dispatch Guidelines	(268,900)	-	-	-	-
New Projects: Business Case/Study/Plan	DAJD	DAJD Five-year Technology Plan	-	(165,000)	-	-	-
	DCHS	Data Integration	-	(164,399)	-	-	-
	DES ITS	Voicemail Replacement Project	-	(75,000)	-	(975,014)	-
	OPD	Independent Technology for OPD Contractors	-	(50,000)	-	-	-
	DJA	Joint Technology Strategic Plan	-	(86,980)	-	-	-
	KCSO	IRIS/TESS Short-Term Maintenance	-	(74,800)	-	-	-
New Projects: Implementation	DAJD	KCCF Structured Wiring	-	(765,801)	-	-	-
	DES-REALS	Electronic Excise Tax Submission and Processing (eREET)	-	(150,000)	-	-	-
		Electronic Records Management System	-	(740,472)	-	(739,838)	(1,565,371)
	KCSC	HMC Video Conferencing	-	(191,102)	-	-	-
	DJA	Drug Diversion Court Data Base and E-filing System	-	(360,000)	-	-	-
		Expansion of E-Commerce in the Department of Judicial Administration	-	(131,999)	-	-	-
		IT Security Enhancement Project	-	(268,052)	-	-	-
	KCDC	Phone System Upgrade	-	(425,900)	-	-	-
	KCSO	Inventory Tracking & Asset Management	-	(17,600)	-	-	-

## CAPITAL IMPROVEMENT PROGRAM PLAN

Equipment Replacement	Equip Replc_ DNRP		(789,187)	(897,634)	-	-	-
	Equip Replc_ DDES		(183,000)	(232,540)	-	-	-
	Equip Replc_ DES		(1,098,798)	(1,051,714)	-	-	-
	Equip Replc_ DOT		(299,458)	(494,454)	-	-	-
	Equip Replc_ PAO		-	(302,400)	-	-	-
	Equip Replc_ DCHS		-	(374,200)	-	-	-
Existing Projects: Closed or anticipated closed in 2005			(11,606,844)	-	-	-	-
2006 Reserve Projects	DCHS	Crisis and Commitment Services Efficiency Project			(499,999)		
	DJA	Customer Centric Electronic Services			(269,500)		
	KCDC	Public Access Portal			(320,922)		
	KCDC	Electronic Filing			(1,158,800)		
	KCSC	Courts Video Recording System Upgrade			(473,334)		
	KCSC	Court Operations Resource Management			(435,355)		
	KCSC	KCMS Integration			(547,443)		
	KCSC	Juvenile Court Electronic Orders - Expansion			(198,000)		
<b>Expenditures Total</b>			(33,814,440)	(52,993,488)	(7,666,930)	(15,823,207)	(5,979,318)
<b>Revenues Less Expenditures by Year <sup>2</sup></b>			-	-	(1,222,705)	(5,438,725)	(2,579,467)

<sup>1</sup> In the development of the 2007 budget new project proposals will be considered and estimates for the preliminary project list shown below will be determined.

<sup>2</sup> Estimated Expenditures for 2006 Reserved IT projects exceeds the CX Transition Funds Available. (See previous explanation of Supplemental Request methodology and prioritization to maintain appropriation requests consistent with revenue available). Revenue for 2007 and 2008 will be identified in 2007 during the project selection process.

# CAPITAL IMPROVEMENT PROGRAM PLAN

## CIP CX Transfers 0010/0699

Code/	Item	Description	Expenditures	FTEs *	TLTs	
Program Area			2005 Adopted	17,253,088	0.00	0.00
CIP			Status Quo **	(6,664,890)	0.00	0.00
Status Quo Budget			10,588,198	0.00	0.00	
Accountability/Transparency						
TF05		KCSO - Inventory Tracking & Asset Management	17,600	0.00	0.00	
TF08		DAJD - 5-Year Strategic IT Plan	165,000	0.00	0.00	
TF10		DAJD - Detention Billing Information System	303,863	0.00	0.00	
TF18		OIRM - Agency Technology Plans	9,466	0.00	0.00	
TF20		OIRM - IT Asset Management	71,151	0.00	0.00	
TF21		OIRM - IT Operations - Performance Measurement	20,509	0.00	0.00	
TF23		OIRM - IT Projects - Performance Measurement	20,509	0.00	0.00	
			608,098	0.00	0.00	
Council Change						
CC01		Delete Transfer for Space Planning Analysis Project	(190,000)	0.00	0.00	
CC02		Delete Transfer for City Hall Park Enhanced Security Project	(53,828)	0.00	0.00	
CC03		Delete Transfer for RJC Utility Cost Reduction Energy Project	(1,073,260)	0.00	0.00	
CC04		Other Deletions Not Shown in Council Crosswalk	(394,961)	0.00	0.00	
			(1,712,049)	0.00	0.00	
Operational Efficiencies						
TF01		DAJD - RJC Utility Cost Reduction-Energy Efficiency Project	1,073,260	0.00	0.00	
TF03		DCHS - Data Integration	164,399	0.00	0.00	
TF06		FMD - Re-lamping of Light Fixtures	100,452	0.00	0.00	
TF07		Superior Court - HMC Video Conferencing	191,102	0.00	0.00	
TF17		DJA - Joint Technology Strategic Plan	86,980	0.00	0.00	
TF24		OIRM - Network Infrastructure Optimization	111,302	0.00	0.00	
TF25		OIRM - Electronic Data Retrieval	7,888	0.00	0.00	
			1,735,383	0.00	0.00	
Public Access/Customer Service						
PC07		FMD - Countywide ADA Survey	157,463	0.00	0.00	
TF02		Superior Court - Courtroom Digital Phone Line Installation	57,000	0.00	0.00	
TF13		DJA - Expansion of E-Commerce	131,999	0.00	0.00	
TF14		District Court - Phone System Upgrade	425,900	0.00	0.00	
			772,362	0.00	0.00	
Risk Management						
TF04		KCSO - IRIS/TESS Short-Term Maintenance	74,800	0.00	0.00	
TF09		DAJD - KCCF Structured Wiring	765,801	0.00	0.00	
TF11		DJA - Drug Diversion Court Database and E-Filing System	360,000	0.00	0.00	
TF12		DJA - IT Security Enhancement Project	268,052	0.00	0.00	
TF15		District Court - Ergonomic Furniture	235,440	0.00	0.00	
TF16		OPD - Independent Technology Study for OPD Contractors	50,000	0.00	0.00	
TF19		OIRM - Information Security and Privacy	288,713	0.00	0.00	
TF22		OIRM - IT Project Management	15,766	0.00	0.00	
			2,058,572	0.00	0.00	
Technical Adjustment						
PC06		CX to Transit - Tashiro/Kaplan Payment Installment	300,000	0.00	0.00	
TA01		Technology - Removal of Placeholder from PSQ	(315,552)	0.00	0.00	
			(15,552)	0.00	0.00	
2006 Adopted Budget			14,035,012	0.00	0.00	
% Change over Adopted			-18.65%			

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **CIP General Fund Transfers**

Please see the respective program pages for a full description of the transfers listed below. These items are discussed elsewhere in the budget section.

### **Accountability/Transparency**

KCSO – Inventory Tracking & Asset Management – \$17,600

DAJD – 5-Year Strategic IT Plan - \$165,000

DAJD – Detention Billing Information System - \$303,863

OIRM – Agency Technology Plans - \$9,466

OIRM – IT Asset Management - \$71,151

OIRM – IT Operations – Performance Measurement - \$20,509

OIRM – IT Projects – Performance Measurement - \$20,509

### **Operational Efficiencies**

DAJD – RJC Utility Cost Reduction-Energy Efficiency Project - \$1,073,260

DCHS – Data Integration - \$164,399

FMD – Re-lamping of Light Fixtures - \$100,452

Superior Court – HMC Video Conferencing - \$191,102

DJA – Joint Technology Strategic Plan - \$86,980

OIRM – Network Infrastructure Optimization - \$111,302

OIRM – Electronic Data Retrieval - \$7,888

### **Public Access / Customer Service**

FMD – Countywide ADA Survey - \$157,463

Superior Court – Courtroom Digital Phone Line Installation - \$57,000

DJA – Expansion of E-Commerce - \$131,999

District Court – Phone System Upgrade - \$425,900

### **Risk Management**

KCSO – IRIS/TESS Short-Term Maintenance

DAJD – KCCF Structured Wiring - \$765,801

DJA – Drug Diversion Court Database and E-Filing System - \$360,000

DJA – IT Security Enhancement Project - \$268,052

District Court – Ergonomic Furniture - \$235,440

OPD – Independent Technology Study for OPD Contractors - \$50,000

OIRM - Information Security and Privacy - \$288,713

OIRM – IT Project Management - \$15,766

## CAPITAL IMPROVEMENT PROGRAM PLAN

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### **Technical Adjustment**

CX to Transit – Tashiro/Kaplan Payment Installment - \$300,000

Technology – Removal of Placeholder from PSQ – (\$315,552)

### **King County Council Changes**

*Delete Transfer for Space Planning Analysis Project (395614) – (\$190,000).*

*Delete Transfer for City Hall Park Enhanced Security Project – (\$53,828).*

*Delete Transfer for RJC Utility Cost Reduction Energy Project – (\$1,073,260).*

*Other Deletions Not Shown in Council Crosswalk – (\$394,961).*

# CAPITAL IMPROVEMENT PROGRAM PLAN

## 2006 King County Council Adopted CAPITAL IMPROVEMENT PROGRAM 2006-2011

Program Description	2006 Council	CAPITAL PLAN					
	Adopted Budget	2007	2008	2009	2010	2011	TOTAL
<b>Law, Safety and Justice</b>	5,814,424	7,487,095	7,150,985	5,049,757	7,394,801	9,287,757	42,184,819
<b>Mental and Physical Health</b>	5,661,171	6,515,390	3,184,000	3,121,000	3,080,000	3,045,600	24,607,161
<b>Physical Environment &amp; Resource Mgmt</b>							
Agricultural and Forest Preservation	952,822	0	0	0	0	0	952,822
Cons. Futures and Open Space Sub Funds	20,556,061	10,607,112	8,128,572	8,513,238	8,952,868	8,957,457	65,715,308
Flood and Surface Water Facilities	9,281,440	9,974,504	7,418,430	7,875,337	7,911,465	6,693,193	49,154,369
Solid Waste	22,123,842	50,995,500	22,063,000	13,164,000	10,407,000	9,886,000	128,639,342
Wastewater Treatment Facilities	363,974,361	375,486,585	168,821,435	244,618,116	193,766,919	143,479,056	1,490,146,472
<b>General Government Services*</b>	94,146,007	10,580,345	8,727,390	8,338,074	4,797,381	3,267,519	129,856,716
<b>Recreation Facilities</b>							
Parks Facilities	46,807,928	2,938,020	2,935,823	2,945,494	2,949,291	2,950,289	61,526,845
<b>Transportation Program</b>							
Roads	46,780,000	63,604,000	46,225,000	61,864,000	49,450,000	44,419,000	312,342,000
King County Airport	10,293,099	1,356,669	4,964,481	7,240,681	7,235,281	6,988,988	38,079,199
Transit	97,474,298	58,568,461	30,218,470	31,711,809	49,220,900	233,271,830	500,465,768
<b>CIP Transfer to Operating</b>	72,205,806	71,598,000	61,123,000	56,938,000	60,909,000	56,110,000	378,883,806
<b>TOTAL</b>	<b>796,071,259</b>	<b>669,711,681</b>	<b>370,960,586</b>	<b>451,379,506</b>	<b>406,074,906</b>	<b>528,356,689</b>	<b>3,222,554,627</b>